

# Why and how cities can promote affordable and sustainable Collaborative Housing

# **Presented by**

# Pierre Arnold, **urbaMonde** and **CO-HOPE** research project

Maite Arrondo, **NETCO** Network of Cities for Collaborative Housing



**CCHOPE** Collaborative Housing in a Pandemic Era









# **¿WHY** promote Collaborative Housing?

Robert Temel, Architectural and Urban Researcher and CO-HOPE member, Vienna, AU
 Pierre-Charles Marais, Co-president of Habitat Participatif France, FR
 Charlotte Grosdidier, Programme manager, Direction of Habitat & Housing, Grand Lyon, FR
 Rebecca Bosch, European projects coordinator & legal advisor, Brussels Housing, BE
 Jeroen Laven, Housing Department Manager, The Hague City Council, NL
 Javier Burón, Housing Manager, Barcelona City Council, CAT



**COHOPE** Collaborative Housing in a Pandemic Era





# ¿HOW to promote Collaborative Housing?

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# WHY and HOW cities can promote affordable and sustainable Collaborative Housing

# The case of Vienna

**Robert Temel** 





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# 2 important tools and 1 standard practice

- \* Housing **subsidies** also for CH projects
- **\* Concept tendering** procedures for CH projects

\* LPD Partnerships of CH projects with limited-profit developers (LPDs)



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# 2 tools and 1 practice: goals

- Concept tendering > \* make CH projects at all possible in an overheated land market
  - \* enliven new development areas
- \* LPD Partnerships >
- \* keep them affordable forever
- \* professionalize development



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# **Example: Gleis 21**

1

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# **Research Project COHOPE** Collaborative Housing : Living Lab Collborative Housing

- ★ approx. 50 projects in Vienna until today
- \* Living Lab to design a process for developing new CH projects
- \* Based on experiences of these 50 projects
- \* Supposed to deliver approaches for policy recommendations



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# Collaborative Housing and rental social housing

### Pierre-Charles Marais Habitat Participatif France

If groups may lack social diversity, it is due to the lack of public policies that consider citizen initiatives in the production of habitat







400 projects of collaborative housing
↓ < 8% !</li>
33 projects with housing for rent
↓
435 low-income rental units

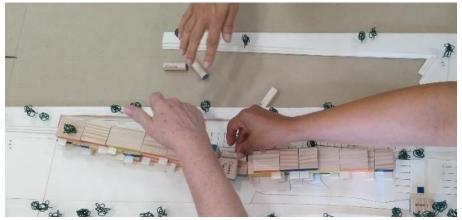
#### It is not much, but it shows it is possible!





# Designing with the future residents









### co-management between tenants and social owners









# a social dynamic open to the neighborhood









The cities are at the initiative of the projects (rarely a social landlord, sometimes residents themselves)

How to start?

- $\rightarrow$  urban planning tools
- $\rightarrow$  condition for accessing public land
- ightarrow promoting to housing producers

A Working with the people is possible, but not to be improvised (look for professionals)

Making this possibility accessible for people with low incomes is a huge potential for people but also for the city.



# The Development of Collaborative Housing in the Metropolitan Area of Lyon, France

Charlotte Grosdidier 7th of June 2023

> MÉTROPOLE GRAND LYON

#### First collaborative housing project in France 2013 An experimental project before the 2014 law

- The mobilized residents : an experimental project before the law passed in 2014
- Le Village Vertical :
  - 10 apartments of coop residents « the villagers »
    - 9 household income social housing
  - 4 apartments for young people in social programs
  - 24 apartments for affordable housing
- Built by social housing provider Rhône Saône
  Habitat
- Land sold by la Métropole at a reduced price





### **Collaborative housing**



# The collaborative housing workshop « La Fabrique »

- An organization gathering all the collaborative housing experts of the area
- Single point of contact :
  - La Métropole de Lyon provides all the leads
  - La Fabrique collectively chooses the group's main support
- Their role :
  - Inform and educate
  - Development
  - Land scoping



### **Collaborative housing : examples of completed projets**

# Le Moulin (Lyon)

- 7 apartments in gentrified neighborhood
- Housing rehabilitation
- 99 years leasehold from la Métropole du Grand Lyon
- Household income within social housing ceiling

### Oasis (Saint-Priest)

- co-housing in social housing
- 40 apartments
  - 20 for seniors
  - 20 for families
- Co-designed with seniors



Le Moulin, Guillotière gargousse-blog.blogspot.com



#### **Collaborative housing in development**

Example : la Sauvegarde, low-income neighborhood (Lyon)

- 15/20 apartments
- Target residents :
  - First : only current social housing residents
  - Then : any household interested
- The collaborative housing workshop « La Fabrique » :
- Land sold by land developer at a reduced price

### Example : Les Girondins, (Lyon)

- 2 projects
  - 2 CH, 15 housing units each
  - 1 project 50 housing units with a real estate promoter
- Projet of urban renewal
- Public Land developer of la Métropole sold at a reduced price with household income limit for social housing





# Conclusion

#### Results and prospects :

- 90 housing units in 6 building
- Around 150 housing units in 7 projects

#### Strengths of the collaborative housing model :

- Community involment in the neighborhood
- High housing performance
- Sustainable housing
- A strong investment

#### <u>Weaknesses :</u>

- Location bias depending on the attractivity of the neighborhood
- High land prices
- Recent increase in bank interest rates
- High construction costs







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#### How collaborative housing is promoted in the Brussels Capital Region



#### Rebecca Bosch



- Support CH by subsidizing Community Land Trust Brussels (CLTB)
- Officialy recognized by Brussels' Government in 2012
- First CLT in continental Europe
- Philosophy: land ≠ market value + access to affordable, quality housing is a fundamental right for all
- Land = collectively owned
- Sale price limitation -> garantee affordability for the futur
- Population that can **benefit** from this model:
  - No home owner
  - Low income families (revenues under access income aplicable for social housing registration)
- Since the creation of CLTB : construction of 103 dwellings (+ 85 are under construction at this moment)



### How is this support formalized ?

- 1 April 2021: adoption of a **decree** organizing the regional land alliances (CLTB), their accreditation and their financing
- Management Contract between BCR and CLTB
- CLTB → clear status as an operator of (social) housing policy in our Region
   → lower VAT rate (6% instead of 21%) for their real estate transactions
- Yearly subsidies:
  - Investment subsidy: € 3.000.000,00 in 2022
  - Operating subsidy: € 500.000,00 in 2023



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# CALICO: « Care and Living in Community »







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# Brief project description

- ➔ 34 dwellings
- ➔ Affordable housing for specific vulnerable groups
- ➔ Caring environment
- Entire life cycle through the birth and end-of-life facilities



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### **Perspective for the coming years**

- Support for the Community Land Trust Brussels
- 2024 = electoral year in the Brussels Capital Region





### Jeroen Laven – housing manager city of the Hague







NOS Nieuws + Donderdag 1 juni 2017, 08:30 + Aangepast donderdag 1 juni 2017, 08:39

Huurders in Den Haag kopen eigen straat



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# Main objective

- Building a more diverse and inclusive city with innovative & collaborative housing concepts that invites people to meet and connect.
- More (collective) ownership and involvement.
- Offer better housing solutions for specific groups and needs.
- Make room for new (urban) architectural concepts.
- More social cohesion through a closer relationship between resident, neighbor and living environment.







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# **Concrete goals and budgets**

- 100 houses/ year;
- Additional target for housing corporations;
- 'Urban mix' concepts;



- € 5mln accelerate affordable housing concepts
- Additional funding for vulnerable target groups
- Subsidize start-up phase of collaborative housing concepts
- Revolving fund for financing funding gap housing cooperatives





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# The challenge in The Hague

- Densely populated city with a major housing shortage
- Urgent / vulnerable target groups such as immigrants, refugees, former homeless and outflow care institutions
- Competitive with the normal distribution system for social rental housing (waiting lists)



# Plan of approach / lines of action

1. Locations and real estate; F.I.. 'urban mix' concepts, combining policy goals, Building a collaborative housing partnerships, Research into vacant buildings

2. Communication and connection; F.I. City Makers festivals

 Policy, process and agreements; F.I. Selfoccupancy obligation
 (buy and rent ban on houses <= € 405.000)</li>

4. Finance: f.i. allocated budget to stimulate cooperatives





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# **Barcelona's**

# Emerging collaborative Housing model

Javier Burón Cuadrado

Housing Manager

Ajuntament de Barcelona



Network of Cities for Collaborative Housing

NETCOproject

Network of Cities for Collaborative Housing

Bologna

Friday, 14 April 2023, h. 10.00-13.00 Auditorium Enzo Biagi - Sala Borsa - Piazza Maggiore 6 Intrance from the Branante Corridor, Courtyard of Palozzo d'Accursio

FREE ADMISSION











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### Cohousing program (Cohabitatge)

- > Key Aspects of the model
  - The **City Council** grants a surface right via **public land leasehold** or building for (75-99 years, renewable).
  - A non-profit cooperative builds and manages the building.
  - The ownership is collective, but the use is individual.
  - There are no sales or reclassifications of protected housing, avoiding the commercialization of housing.
  - Projects must include **social and environmental return criteria**, as well as community-oriented spaces and management integrated with the local area, social financing, etc.
  - The **building returns to public property** when the agreement ends.

130 households are already living in these cooperative projects.

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535 cooperative homes

3%

of the total affordable housing goal 2016-2025





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### Cohousing program (Cohabitatge)

- > Key Aspects of the model
  - User requirements include being registered in the city of Barcelona, not owning any other housing, and not exceeding maximum income limits.
  - Allocation **criteria** = Protected housing rules (HPO) + cooperative membership
  - We ensure affordability via:
    - Land Leasehold: Very low fee, almost symbolic. Refundable Grant: up to 16% of the development cost provided by the City. Coops return it once they have paid the mortgage
    - Municipal Tax Cuts
    - Public financing from ICF, ICO and/or EIB: Better than market economic conditions.
       City Hall financial guarantee
  - NextGenerationEU funding: up to 50% of the cost (450-700€/sq·m)







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### Cohousing program (Cohabitatge)

- > Development through 3 phases
  - Bilateral agreements (2014 and 2015): for 2 pilot-projects, 33 units
  - Competitive tenders (2016 and 2019): 8 projects, total 217 units.
  - Partnership between City Council-Cooperatives-Foundations (2020): 8 projects, 296 units (Goal is 400 units in 10 years)











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### Cohousing program (Cohabitatge)

Competitive tenders (2016 and 2019, 8 projects):

#### First tender (2016)

- C. Espronceda, 131 (La Balma): 20 units.habitatges.
- Pg. Joan de Borbó, 11 (La Xarxaire): 8 units. hab.
- C. Ulldecona, 26-28 (La Chalmeta): **32 units.** hab.
- C. Pla dels Cirerers, 2 (Sostre Cívic). 29 units.
- General Vives, 4-6 (Sarrià): 16 units.

#### Second Tender (2019)

- Pg. de Torras i Bages, 130-134: **35 units.**
- C. Constitució, 43: **45 units.**
- C. Aiguablava, 74-76: 27 units.







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### Cohousing program (Cohabitatge)

#### Framework Agreement with Social Providers (ESAL):

- The Agreement was signed in 2020 between:
  - Barcelona City Council.
  - Non-profit and cooperative housing developers .
  - Federation of Social Housing Developers (GHS).
- Public land is to be provided by the City council through long- term leases (99 years)
- Non-profit and cooperative housing developers propose projects for each of the plots.
- City Council GHS and review and validate (or not) the proposed allocations.





#### ISHF INTERNATIONAL BARCELONA SOCIAL HOUSING 2023

#ISHF2023

### Cohousing program (Cohabitatge)

#### Framework Agreement with Social Providers (ESAL):

- Goal **1.000 units** on public land **in 10 years**.
  - 60% rental
  - 40% cooperative
- Framework Agreement with ICF and ICO to provide **140M€ in financing**.
- The Agreement calls upon the parties to work towards the development of a joint entity inspired in the Community Land Trust model.
- Once current loans are payed, 50% of the future net benefit is to be put into a revolving fund to support other affordable housing projects within the Framework Agreement.



Barcelona acuerda un crédito público de 140 millones para que fundaciones y cooperativas construyan vivienda social

El convenio con el ICO y el ICF facilitará la construcción y rehabilitación de 1.000 viviendas para ampliar el parque público, de las cuales el 60% serán para alquiler social y el 40% para covivienda cooperativa





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# iMuchas gracias - Thank you ! Please leave your emails before you leave or Contact us:

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